



*The Investiture of*  
**DR. DANIEL EDELMAN**

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CHANCELLOR

**EMPOWERING  
STUDENTS TO  
SUCCEED**

MONTANA STATE UNIVERSITY BILLINGS  
TUESDAY, SEPTEMBER 11, 2018  
BILLINGS, MONTANA



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## CHANCELLOR DAN EDELMAN

Dr. Dan Edelman became chancellor of Montana State University Billings in April 2018. Edelman was appointed as chancellor by MSU President Dr. Waded Cruzado.

The fourth chancellor at Montana State University Billings, Edelman leads with a students-first approach. His background as a disabled U.S. Army veteran and a first-generation college student guides his efforts to expand opportunities for all student populations, especially veterans and those attending college for the first time.

Prior to his appointment, Edelman served as executive vice president of administration and chief financial officer of the University of North Texas at Dallas. He previously held progressive leadership positions at Texas A&M University Commerce, Texas, culminating in a position as associate provost and vice president of academic affairs.

Edelman has a long history in education. Prior to his education career, he served as a forensic investigative auditor for the U.S. Department of Justice, and as CEO and CFO for a financial company, among other positions.

Edelman has a doctorate in mathematics education with an accounting-related dissertation from the Illinois Institute of Technology, a master's degree in accounting from Roosevelt University, and a bachelor's degree in business administration from Loyola University. Edelman has published a number of papers and manuscripts, as well as taught a number of courses, primarily in accounting.

Edelman also holds professional certifications as a certified public accountant, certified fraud examiner, certified information technology professional, and chartered global management accountant. He is also certified in financial forensics.

He and his wife Sandee share three children, four grandchildren, and have two German shepherds, Karson and Fibi.

He understands the unique challenges and opportunities MSU Billings faces, the mission of the Montana University System and role of MSU Billings within it, and the vital connections between the university, the community of Billings, and eastern Montana.



# INSTALLATION CEREMONY

PETRO THEATRE ♣ TUESDAY, SEPTEMBER 11, 2018 ♣ 5:00 PM

## PROCESSIONAL

Music by MSU Billings Symphonic Band  
Entrance of Platform Party and Processional Guests  
Presentation of the Colors by MSU Billings ROTC  
Flags of Montana Tribal Nations and International Student Countries

## THE NATIONAL ANTHEM

Jackets Only

## PRESIDING

Dr. Waded Cruzado, President, Montana State University

## GREETINGS TO THE CHANCELLOR

Mr. Sidney Fitzpatrick, Big Horn County Commissioner, Crow Tribal Member  
Mr. Richard A. Klose, Sr., Commander, Montana American Legion  
Mr. Bill Cole, Mayor, City of Billings  
Ms. Martha Sheehy, Montana Board of Regents  
Ms. Halle Keltner, President, Associated Students of MSUB  
Dr. James Barron, Chair, MSU Billings Academic Senate  
Ms. Sheri Steiner, Chair, MSU Billings Staff Senate  
Mr. Bill Kennedy, President and CEO, MSU Billings Foundation

## SINGING OF THE ALMA MATER

MSU Billings Symphonic Band and University Chorus

## PRESENTATION OF MEDALLION AND MACE

Dr. Waded Cruzado, President, Montana State University

## REMARKS

Mr. Clayton Christian, Montana Commissioner of Higher Education

## INAUGURAL ADDRESS

Chancellor Dan Edelman

## RECESSIONAL

MSU Billings Symphonic Band

*Reception to follow in the Student Union Building*

## THE PROCESSION

The procession is similar to a commencement exercise with participants wearing formal regalia. Those in the procession include the platform party, leadership, and a representation of faculty and staff from MSU Billings and other institutions.

The chancellor wears the regalia of the university. A medallion of the office will be presented during the ceremony by the president of Montana State University, and the university mace will be featured.

## THE SYMBOLS

### *The Mace*

Historically, the mace was a weapon of war. Today, it signifies the institutional authority of higher education. The medieval, academic tradition is a signal of the university's power to protect knowledge and education from those who seek to undermine or exploit it. It also represents the commitment of MSU Billings to higher education for all.

Recently gifted by the MSUB Foundation, the university mace will be featured during the investiture. The mace of MSU Billings is a wood staff with the university seal on all four sides. It is engraved with a depiction of McMullen Hall and the year the university was founded, 1927.

### *The Chancellor's Medallion*

MSU Billings' medallion bears the university's seal. It is reserved for formal events, such as convocations, commencements, and investitures. It has been recently gifted to the university by the MSUB Foundation.

### *The Regalia*

Academic regalia includes a cap, gown, and hood. The gown can be used to identify the wearer's degree of education. The Bachelor's gown has long, open sleeves while a Master's gown closes below the elbow. A Doctoral gown sleeve has three bars of velvet. Each degree's regalia includes a cap or, in the case of doctoral degrees, a velvet tam. Tassels of gold or other colors indicate the wearer's field of study.

Hood lengths included in the regalia also indicate the degree of the wearer. A Master's hood is three and one-half feet long while a Doctoral hood is four feet. The hood's lining indicates which college or university the wearer received the degree from, while the color of velvet indicates the field of study. Doctoral hoods can indicate the fields of study or can appear a traditional royal blue. The most commonly used colors are: white for arts, yellow for science, blue for philosophy, pink for music, light blue for education, orange for engineering, brown for business, turquoise for continuing studies, apricot for nursing, and gray for general studies.

## **BOARD OF REGENTS OF THE MONTANA UNIVERSITY SYSTEM**

Regent **Fran M. Albrecht**, Chair

Regent **Brianne Rogers Dugan**

Student Regent **Dalton Johnson**

Regent **Casey Lozar**

Regent **Robert A. Nystuen**, Vice Chair

Regent **Martha Sheehy**

Regent **Paul Tuss**

## **OFFICE OF THE COMMISSIONER OF HIGHER EDUCATION**

**Clayton Christian**, Commissioner of Higher Education

**Brock Tessman**, Deputy Commissioner, Academic & Student Affairs

**Tyler Trevor**, Deputy Commissioner for Budget & Planning, Chief of Staff

**Kevin McRae**, Deputy Commissioner, Human Resources

**Vivian Hammill**, MUS Chief Legal Counsel/Deputy Commissioner

## **MONTANA STATE UNIVERSITY BILLINGS LEADERSHIP**

Dr. Dan Edelman, Chancellor

Dr. Mary Susan Fishbaugh, Interim Provost & Vice Chancellor for Academic Affairs; Dean, College of Education; Director, Graduate Studies

David Buckingham, Interim Vice Chancellor for Student Affairs and Enrollment Management

Trudy Sipe Collins, Vice Chancellor for Administration and Finance

Bill Kennedy, President/CEO, Montana State University Billings Foundation

Shannon Wilcox, Director, University Relations and Communications

Dr. John Dorr, Interim Dean, College of Allied Health Professions

Dr. Christine Shearer, Dean, College of Arts & Sciences

Ed Garding, Interim Dean, College of Business

Dr. Florence Garcia, Interim Dean, City College

## ABOUT MSU BILLINGS

Montana State University Billings was founded in 1927. From its founding until 1995, it was known as Eastern Montana Normal School, Eastern Montana College of Education, and Eastern Montana College. In 1995, it became part of the reorganized Montana University System and was renamed MSU Billings. Now MSU Billings is one of four institutions in the Montana State University family—the Bozeman doctoral campus, MSU Northern in Havre, Great Falls College MSU, and MSU Billings. A comprehensive regional university, MSU Billings primarily serves the Yellowstone Valley and eastern portion of the state, but is also home to students from across Montana, the United States, and around the globe. With over 4,000 students, it offers associate, baccalaureate, and master's degrees. Billings is a diverse city of over 110,000 people and is the largest financial, healthcare, energy, and retail hub between Spokane, Denver, and St. Paul.

MSU Billings has two campuses in Billings. The 90+ acre main campus is nestled under the Rimrocks near Billings Logan International Airport. The City College campus, located seven miles away, is an evolving comprehensive community college.

MSU Billings is attractive for many students. Over 86 percent of our students are from Montana, with nearly 55 percent from Yellowstone County. Nearly 64 percent of our students are women; our expanding Native American population is nearly seven percent; our growing Hispanic population comprises five percent of the student body; and our veteran population is five percent as well.

Many students who attend MSU Billings are first-generation college students. Most students work and 66 percent receive need-based financial aid. Of all the institutions in Montana, MSU Billings has the largest online presence, producing nearly 39,000 student credit hours last year. MSU Billings has 25 fully online degree programs and 354 fully online classes. Over 65 percent of students take online coursework. MSU Billings is the only NCAA Division II institution in the state and includes 15 sports for male and female student-athletes.

The university offers 29 associate degrees, 53 bachelor's degrees, and 10 master's degrees. In the four-year and graduate programs, some 88 percent of the faculty hold the highest degree in their field. The faculty and staff are student-centered and put teaching and mentorship first. Many also have active research agendas, with some involving students in their scholarship.

The Northwest Commission on Colleges and Universities accredits the institution. The seven-year accreditation report was completed in August 2018 and NWCCU accreditors will be visiting in October 2018.

## **KEY INITIATIVES**

Thirty days after starting in his role as chancellor, Dr. Dan Edelman outlined his first-year goals and themes. These are three key areas of focus.

## **STUDENT ACCESS AND SUCCESS**

Chancellor Edelman's vision is to improve student access and success at MSU Billings as higher education provides a pathway to greater social mobility. Student recruitment and retention are a vital part of reaching his goal to enroll 6,000 students in five years. With a students-first focus, he has embarked on a number of endeavors to better serve key populations of students such as veterans, Native Americans, and other diverse groups.

## **INSTITUTIONAL STRENGTHS**

Chancellor Edelman has empowered a team of strong faculty and dedicated staff along with students to guide strategic planning for the university. Student success will be at the heart of every decision. Developing a strong brand and identifying hallmark programs will be key outcomes of the strategic plan. The university will also leverage resources to align finances with the strategic plan and be good stewards of financial resources entrusted to us.

By working to develop a culture of excellence and deep Yellowjacket pride at MSU Billings, Chancellor Edelman aims to foster the talents of students, faculty, and staff.

## **COMMUNITY PARTNERSHIP**

MSU Billings is excited to write a new chapter in our history book with construction of a state-of-the-art science and allied health building that will serve our community for decades to come. We appreciate the generous community support for this new building.

Through active engagement with community and business leaders, Chancellor Edelman aims to better align the university's programs with workforce needs. He will be working with an advisory committee of key leaders in the area for their insights and guidance.

The majority of MSU Billings students have Montana roots and often choose to stay in state after receiving their degree. Chancellor Edelman is fostering deeper relationships to grow scholarship opportunities for Montanans and all students we serve.





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BILLINGS, MT 59101

[www.msubillings.edu](http://www.msubillings.edu)

*MSU Billings is an Equal Opportunity Employer/Affirmative Action/ADA Institution*